

WINNIE MADIKIZELA-MANDELA LOCAL MUNICIPALITY



PERFORMANCE AGREEMENT: 2024/2025

Entered into by and between

Winnie Madikizela-Mandela Local Municipality

("the Employer")

Represented by the Municipal Manager: Mr. L. Mahlaka

Duly authorized by the Council

AND

Ms. N MAFUMBATHA

["the Employee"]

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ACRONYMS

| | | |
|--------|---|--|
| SDBIP | - | Service Delivery and Budget Implementation Plan |
| BEE | - | Black Economic Empowerment |
| MM | - | Municipal Manager |
| EXCO | - | Executive Committee |
| SM | - | Senior Manager |
| HoD | - | Head of Department |
| IDP | - | Integrated Development Plan |
| LED | - | Local Economic Development |
| MFMA | - | Municipal Finance Management Act, No. 56 of 2003 |
| KPA | - | Key Performance Area |
| KPI | - | Key Performance Indicators |
| CCR | - | Core Competency Requirements |
| RSA | - | Republic of South Africa |
| SCM | - | Supply Chain Management |
| NEDLAC | - | National Economic Development and Labour Council |
| PDP | - | Personal Development Plan |
| PA | - | Performance Agreement |
| PP | - | Performance Plan |
| OPMS | - | Organizational Performance Management System |

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DEFINITIONS

Ruling Language - Refers to the language parties to the contract choose to use as a medium for formal communication between themselves.

Financial Year- Refers to the 12 months period which the organization determines as its budget year.

GENERAL PROVISIONS

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Senior Manager: Development Planning in terms of section 57(1) (a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act").
- 1.2 Section 57(1) (b) of the Municipal Systems Act, read with the contract of employment concluded between the parties, requires the parties to conclude an annual performance agreement. That the parties hereby agree to have the contract developed in terms of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Senior Manager: Development Planning reporting to the Municipal

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Manager representing the municipality, to a set of actions that will secure local government policy goals.

- 1.4 The performance contract is between **Nobahle Mafumbatha**, the Senior Manager: Development Planning, and **Luvuyo Mahlaka**, the Municipal Manager. It is for the 2024/2025 financial year only. The expected performance reflected in the contract is based on the Integrated Development Plan 2024/25, and the 2024/2025 Service Delivery and Budget Implementation Plan. The two afore-mentioned documents have been adopted as the working documents of Winnie Madikizela-Mandela Local Municipality and therefore, shall be the basis of performance assessment.

2. STRATEGIC OBJECTIVE

The Senior Manager: Development Planning has the overall responsibility of ensuring that she shall be, subject to the policy directions of the Municipality, responsible and accountable for administratively being in charge of the Development Planning department, performing such as local economic development, town planning and land use, and any other functions as may be delegated to her by the Municipal Manager.

In addition to the above, she shall be responsible for ensuring that the municipality has and maintains -

- (i) Management of Development Planning department in accordance with applicable legislation and ensuring the development and the implementation of policies and plans; and
- (ii) Ensuring compliance with the reporting processes as required in different legislation and municipal policies.
- (iii) Ensuring proper town and regional planning is implemented in a scientific way, conform to standards and delivered with optimum quality.

3. PERFORMANCE BONUS & ANNUAL SALARY ADJUSTMENT

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If the Senior Manager: Development Planning achieves outstanding performance, she shall qualify for the annual performance bonus in accordance with clause 6 of the contract of employment, as amended, entered into between the Municipal Manager and the Senior Manager on 01 June 2023, as well as the results of the performance evaluation agreed to in the contract. The acceptability of the level of her performance or otherwise shall be determined and declared by the performance evaluation team in accordance with the provision of the agreement, following the receipt of a report on the Senior Manager: Development Planning achievement or otherwise of the KPIs as reflected in clause 4 of the contract.

Annexure A as attached has listed Key Performance Areas (KPAs) and Core Competency Requirements (CCRs) that are worth 100 points in total. Each KPA and CCR consists of Key Performance Indicators that have different weightings; which weightings are then converted by the adopted rating calculator into the final weightings; which final weightings are to be assessed. The achievement of above 160 percent shall be regarded as 100% cash bonus warranting, above 130 percent to 160 percent, as average and warranting a proportional percentage of performance bonus, above 80 percent to 130 percent shall warrant some form of in-kind recognition, and below 50 percent, shall require the employer to effect remedial measures that may include an incapacity disciplinary enquiry.

A performance bonus for outstanding performance or an in-kind recognition of effective performance shall only be affected after,

- I. The Annual Report for the financial year under review has been tabled and adopted by the Municipal Council;
- II. An evaluation of performance in accordance with the provisions of regulation 23, and the contract; and
- III. Approval of such evaluation by the Municipal Council as a reward for outstanding performance or effective performance.

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The increment for 2024/2025 shall be based on the provisions of the Local Government: Municipal Performance Regulations for Municipal Managers directly accountable to Municipal Managers, 2006. The employer shall grant an annual salary adjustment linked to a cost-of-living adjustment based on market indicators, which is not performance based.

4. EVALUATING PERFORMANCE

The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.

The annual performance appraisal will involve:

- I. Assessment of the achievement of results as outlined in the performance plan;
- II. Assessing the extent to which the specified standards or KPIs have been met with due regard to ad-hoc tasks that had to be performed under the KPAs and CCRs.

The criteria upon which the performance of the employee shall be assessed consists of two components, both of which shall be contained in the performance plan: -

- I. The employee must be assessed against both components, with a weighting of 80:20 allocated to the KPAs and the CCRs respectively;
- II. Each area of assessment will be weighted and will contribute a specific part to the total score.

A five-point rating scale to be used for both KPAs and CCRs, is as depicted hereunder:

| Level | Terminology | Description | Rating | | | | | |
|-------|-------------|-------------|--------|---|---|---|---|--|
| | | | 1 | 2 | 3 | 4 | 5 | |
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| 5 | Outstanding Performance | Performance far exceeds the standard expected of an employee at the level. The key appraisal indicates that the employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained the in all areas of responsibility throughout the year. | | | | | |
| 4 | Performance significantly above expectations | Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year. | | | | | |
| 3 | Fully effective | Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan. | | | | | |
| 2 | Performance not fully effective | Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan. | | | | | |
| 1 | Unacceptable performance | Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite | | | | | |

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| | | management efforts to encourage improvement. | | | | | |
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The performance bonus payment shall be categorized into two bands with multiple ranges per band.

The first performance bonus (cash rewards) payment band ranges between 5% and 9% of the all-inclusive remuneration package, as follows:

- I. A score of above 130% to 136%, to qualify for a 5% bonus;
- II. A score of above 136% to 142%, to qualify for a 7% bonus;
- III. A score of above 142% to 149%, to qualify for a 9% bonus.

The second performance bonus (cash rewards) payment band ranges between 10% and 14% of the all-inclusive remuneration package, as follows:

- I. A score of 150% to 155%, to qualify for a 10% bonus;
- II. A score of above 155% to 160%, to qualify for a 13% bonus;
- III. A score of above 160%, to qualify for a 14% bonus.

A performance bonus may not be paid on a pro-rata basis as the bonus is paid annually after complying with the legal requirements captured in the contract and the applicable laws.

The performance achievement ranging from 80% to 130% shall be regarded as fully effective and therefore warranting the employer to acknowledge and or recognize the employee, whichever is necessary. The category of performance acknowledgement and recognition is a non-financial rewards system. It will apply as follows:

- i. A score of 80% to 100%, to receive a letter of acknowledgement and recognition issued by the Municipal Manager;
- ii. A score of above 100% to 120%, to receive a recognition certificate from the Mayor;
- iii. A score of above 120% to 130%, to receive an academic/skills development programme grant to a maximum of R20 000.00 only; there to be paid directly to a learning institution of choice. The selected programme must be linked to the personal development plan (Annexure B).

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A level of performance achievement of below 50% shall warrant the employer to execute corrective measures that may include disciplinary measures due to incapacity.

5. **DEVELOPMENTAL REQUIREMENTS**

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure "B".

6. **CONSEQUENCE OF SUBSTANDARD PERFORMANCE**

Where the employer, at any time during the Senior Manager: Development Planning' employment, is not satisfied with the Senior Manager's performance with respect to any matter dealt with in the Agreement, the employer will give notice to the Senior Manager: Development Planning to attend a monitoring and review meeting.

The Senior Manager will have the opportunity at the meeting to satisfy the Municipal Manager or the monitoring and evaluation team of the measures being taken to ensure that her performance becomes satisfactory and any program, including any dates, for implementing these measures.

7. **RULING LANGUAGE**

The contract is made out in the English language, which shall be the ruling language. All correspondence between the parties to the contract and all reports and documents pertaining to the contract shall be in English language.

8. **TERM OF CONTRACT**

The contract shall be deemed to have been entered into on the 1st of July 2024 and will expire on the 30th of June 2025. The parties will conclude a new performance agreement that

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replaces the Agreement by not later than 31st July 2024. The Agreement will terminate on the termination of the Senior Manager: Development Planning' contract of employment for any reason.

9. LIMITATIONS OF THE CONTRACT

The contract is an agreement between the employer and the Senior Manager about the expected performance of the latter during the specified term. The contract is subject to the employment contract which the Senior Manager entered into on accepting her position and to South African legislation. In the case of any ambiguity, the employment contract shall prevail over the performance contract. Nothing contained in the Agreement in any way limits the right of the employer to terminate the Senior Manager's contract of employment with or without notice for any other breach by the Senior Manager of her obligations to the Municipality or for any other valid reason in law.

10. MONITORING AND EVALUATION

The monitoring and performance reviews for each quarter as determined in the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers 2006, shall be comprised of the Municipal Manager, and their brief will be to assess the performance of the Senior Manager: Development Planning line with the performance requirements as outlined in Annexure A of the contract. Despite the in-year reviews, the employer shall establish an assessment team to conduct an annual performance review; the team shall be composed as follows:

- I. Municipal Manager,
- II. Chairperson of the Audit Committee,
- III. A member of the Executive Committee, and
- IV. Municipal Manager from another municipality.

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The Senior Manager: Corporate Services shall provide secretariat services to the assessment team referred to above.

11. DISPUTE RESOLUTION

In case of disputes, which cannot be resolved through negotiations and mediation, the employee has a right to refer the case to the Mayor who must settle the case within thirty (30) days of receipt of a formal written dispute. The decision of the Mayor shall be deemed final and binding on both parties.

12. JURISDICTION

Regardless of the place of execution, performance or domicile of the parties, the contract and all modifications and amendments hereof shall be governed by and construed under and in accordance with the laws of the Republic of South Africa.

13. WHOLE AGREEMENT

The parties to the contract agree that the contract constitutes the whole agreement and arrangement for the performance of the Senior Manager: Development Planning with effect from 01 July 2024.

No agreement, varying, adding to, deleting from or canceling the contract, shall be effective unless reduced to writing and signed by both parties. The following annexures and appendices attached to the contract will have the same force and effect as if they were written in the section of the contract:

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ANNEXURE A: PERFORMANCE PLAN

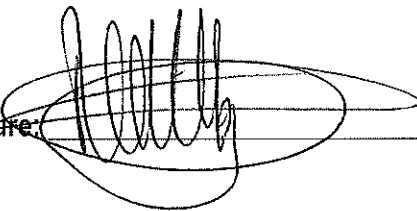
ANNEXURE B: PERSONAL DEVELOPMENT PLAN

APPENDIX 1: COMMITMENT OF MANAGEMENT TEAM

APPENDIX 2: OBLIGATIONS OF THE EMPLOYER


SIGNED at Mbizana on this -25th day of July 2024

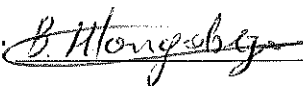
SENIOR MANAGER: DEVELOPMENT PLANNING

Signature:  _____

Name Printed: Nobahle Mafumbatha

WITNESSES

1. Signature:  _____ Name Printed: Zamabhengu Shange

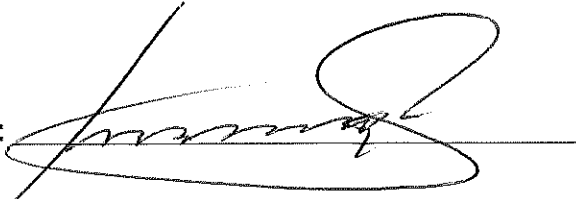
2. Signature:  _____ Name Printed: Bonginkosi Hlangabezo

FOR AND ON BEHALF OF WINNIE MADIKIZELA-MANDELA LOCAL MUNICIPALITY

MUNICIPAL MANAGER

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Signature:

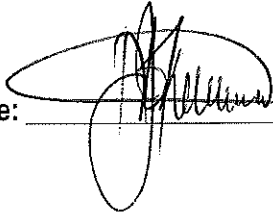


Name Printed: Luvuyo Mahlaka

WITNESSES

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Signature:



Name Printed: Nwabisa Jokweni

2.

Signature:



Name Printed: Babalwa Madikizela

ANNEXURE "A"

PERFORMANCE PLAN

14. KEY PERFORMANCE AREAS (KPAS) FOR 2024/25

14.1 BASIC SERVICE DELIVERY

| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|--|-----------|-------------------------------|---|--------------|---|---|--------------|---|-----------------------|
| | | | | TIME | QUALITY | QUANTITY | | | |
| 14.1.1 To construct and maintain roads and related storm water | | 10 | Number of kms of access road constructed. | 30 June 2025 | 1. Construction of 2.2km Mhlabomni yama Via Makhalwe ni to Plangeni Access Road with bridge | Constructed 48,9kms of roads by end June 2025 | R 55686491,4 | Monthly Progress Report, Practical Completion Certificate | |

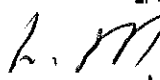
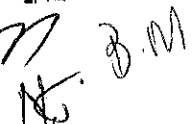
N. Mafumbatha 2024/25 Performance Agreement

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| 9. | Construction of 3km Khutshi to Voting Station Access Road | 10. | Construction of 3.6km Cabane Crestu Access Road | 11. | Construction of 4.1km Mbuthweni to Nokhatshile Access Road with bridge | 12. | Construction of |
| | | | | | | | |
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| 14.1. To ensure provision of poor households in order to receive basic services by June 2027 | 10 | Number of indigent awareness campaigns conducted | 30 June 2025 | Conduct 8 Indigent awareness campaigns | Conducted 8 indigent awareness campaigns by June 2025 | R 358596 | 8 Awareness campaigns report & 8 attendance registers |
| 2.2KM Mqonjwan a to Greenville AR with bridge 13. Constructi on of 6.6km Thalen Access Road and Bridge | | | | | | | |



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14.2 LOCAL ECONOMIC DEVELOPMENT & SPATIAL PLANNING

| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|--|-----------|-------------------------------|---|--------------|---------------------------------------|---|------------------------|--|
| | | | | TIME | QUALITY | QUANTITY | | |
| 14.2.2 To develop a credible valuation roll by June 2027 | | 10 | Number of general Valuation Rolls Developed | 30 June 2025 | Development of General Valuation Roll | 1 Developed General Valuation Roll by June 2025 | R 1500000 | Inception Report, Attendance Register, Draft General Valuation Roll and General Valuation Roll |

| | | | | | | | |
|---|-----------|--|---------------------|---|---|---------------------|--|
| <p>14.2.3 To ensure compliance with South African Manual for Outdoor Advertising Control by June 2027</p> | <p>5</p> | <p>Number of Updated register on installation of sign boards</p> | <p>30 June 2025</p> | <p>Monitoring Installation of Sign Boards</p> | <p>1 Updated register on installation of sign boards by June 2025</p> | <p>R -</p> | <p>Updated building plan register and 12 route inspection register</p> |
| <p>14.2.4. To promote enterprise development to contribute 10% by June 2027</p> | <p>10</p> | <p>Number of SMME's capacitated</p> | <p>30 June 2025</p> | <p>Capacitate SMMEs</p> | <p>30 Capacitate SMMEs by June 2025</p> | <p>R1344 931.64</p> | <p>Attendance registers and training reports</p> |

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14.3 MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|--|-----------|-------------------------------|---|--------------|---|--|------------------------|---|
| | | | | TIME | QUALITY | QUANTITY | | |
| 14.3. To implement and sustain a functional and effective Performance Management System (PMS) by June 2027 | | 5 | Number of Performance assessments conducted for employees below senior managers | 30 June 2025 | Conducting Annual and Mid-year performance assessment for employees below senior management | 1 Annual performance assessment and 1 Mid-year performance assessment conducted to employees below senior management | R- | Assessment Report and attendance register |

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| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|------------|-----------|-------------------------------|-------|---------|---------|----------|------------------|------------------------|-----------------------|
| | | | | TIME | QUALITY | QUANTITY | | | |
| | | | | | | | nt by June 2025. | | |


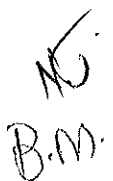
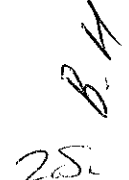
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14.4 MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|--|-----------|-------------------------------|--|--------------|--|--|------------------------|--|
| | | | | TIME | QUALITY | QUANTITY | | |
| 14.4.1 To achieve at least 95% collection of all debt by June 2027 | | 10 | % of consumer accounts updated on municipal billing system. | 30 June 2025 | Implementation of Data cleansing on consumer debtors. | 100% of consumer accounts data updated on municipal billing system by June 2025 | R - | 01 Consumer file extract report with complete consumer contact and personal information from municipal billing system. |
| 14.4.2 To achieve a clean audit by June 2027 | | 10 | Number of monthly reviewed conditional grants, creditors, monthly retention and monthly vat reconciliation | 30 June 2025 | Monthly review of conditional grants, creditors, retention and vat | 12 monthly reviewed Conditional grants, 12 monthly creditors, 12 monthly creditors, 12 monthly | R - | 12 Signed monthly Conditional grants, 12 monthly creditors, 12 monthly |

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| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|------------|-----------|-------------------------------|-------|---------|--|---|--|--|-----------------------|
| | | | | TIME | QUALITY | QUANTITY | | | |
| | | | | | reconciliations by the 7th working day of each month | retention and 12 monthly vat reconciliations by June 2025 | | retention and 12 monthly vat reconciliations | |

14.5 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| OBJECTIVES | WEIGHTING | RATING CALCULATOR WEIGHTING % | KPI's | TARGETS | | | FINANCIAL IMPLICATIONS | MEANS OF VERIFICATION |
|--|-----------|-------------------------------|---------------------------------------|--------------|---|--|------------------------|---|
| | | | | TIME | QUALITY | QUANTITY | | |
| 14.5.1 To ensure development of credible (accredited by MEC, NT) IDP reviews- aligned with PMS & Budget by June 2027 Achieved through IDP process plan by June 2027 | | 5 | 2024/25 IDP review adopted by Council | 30 June 2025 | Development of an IDP and 4 annual reviews adopted by the Council | 2025/26 IDP review adopted by Council by end June 2025 | R 1336848 | Council resolution on adoption of IDP Process Plan for 2025/26 review. Mayoral Imbizo Comments & attendance registers. Council resolution on adoption of draft IDP review for 2025/ 2026. Council resolution on |

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| 14.5.2 To improve Risk Management to an acceptable level by June 2027 | 5 | Number of risk management reports and risk management workshop conducted | 30 June 2025 | Development of the Risk Management Reports and facilitation of risk management workshop | 2 Risk Management Reports developed, 1 Risk management workshop conducted by 30 June 2025 | N/A | Adoption of final IDP for review 2025 / 2026 | Final Risk Management report for 2025/26, Attendance register |
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15. CORE COMPETENCIES REQUIREMENTS (CCRs)

SELECTED CORE COMPETENCIES REQUIREMENTS

- 1) Financial Management (Objective 15.1)
- 2) People Management and Empowerment (Objective 15.2)
- 3) Client Orientation and Customer Focus (Objective 15.3)
- 4) Change Management (Objective 15.4)
- 5) Supply Chain Management (Objective 15.4)

| OBJECTIVES | WEIGHTING | RATING CALCULATED OR WEIGHTING % | KPI's | TARGETS | | | MEANS OF VERIFICATION |
|---|-----------|----------------------------------|---------------------------------------|--------------|----------------|---|--------------------------|
| | | | | TIME | QUALITY | QUANTITY | |
| 15.1 To promote culture of seeking funding for our community development by June 2027 | | 25% | Number of Business proposal developed | 30 June 2025 | Implementation | Approval of financial proposal or partnership | Business Plans /Proposal |

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| OBJECTIVES | WEIGHTING | RATING CALCULATION OR WEIGHTING % | KPI's | TARGETS | | | MEANS OF VERIFICATION |
|---|-----------|-----------------------------------|---|--------------|--|---|---|
| | | | | TIME | QUALITY | QUANTITY | |
| 15.2 To implement and sustain a functional and effective Performance Management System (PMS) by June 2027 | | 15% | Number of Performance assessments conducted for employees below senior managers | 30 June 2025 | Conducting Annual and Mid-year performance assessment events for employees below senior management | 1 Annual performance assessment and 1 Mid-year performance assessment conducted by June 2025. | Assessment Report and attendance register |
| 15.3 To conduct awareness and workshop through stakeholder participation by June 2027 | | | Number of Sector Stakeholders engaged. | 30 June 2025 | Improved stakeholder participation and number of role players | 2025/26 stakeholder's participation in different sectors IDP review | Attendance Register |

N. Mafumbatha 2024/25 Performance Agreement

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| OBJECTIVES | WEIGHTING | RATING CALCULATION OR WEIGHTING % | KPI's | TARGETS | | | MEANS OF VERIFICATION |
|---|-----------|-----------------------------------|---|--------------|--|---|---|
| | | | | TIME | QUALITY | QUANTITY | |
| 15.4 To allow staff to attend their professional bodies gatherings by June 2027 | | | Number of events attended and workers capacitated | 30 June 2025 | Capacitate staff in their fields of work. | Capacitate employees June 2025 | Attendance registers and training reports |
| 15.5 To introduce Supply Chain Management days by June 2027 | | 25% | Number of SCM Days conducted | 30 June 2025 | Conduct two SCM days for Business Community. | Number of Business Community attendees by June 2025 | Attendance Register Presentations report. |
| Total | | | | | | | |

NB: All performance requirements have a deadline of 30 June 2025 unless stated otherwise in the requirements

N. Mafumbatha 2024/25 Performance Agreement

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ANNEXURE "B"

PERSONAL DEVELOPMENT PLAN

NAME: Nobahle Mafumbatha

JOB TITLE: Senior Manager: Development Planning

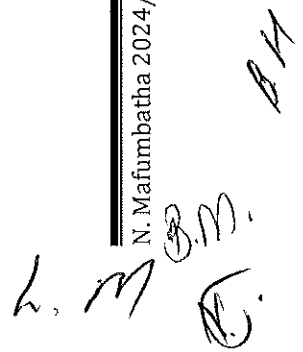
EMPLOYER: Winnie Madikizela-Mandela Local Municipality

FINANCIAL YEAR: 2024/25

| Competency area to be addressed | Proposed actions | Responsibility | Time-frame | Expected outcome |
|---|---|--|---------------|---|
| 1. Strategic leadership and management. | Receive the appropriate knowledge and training and thereafter be assessed by an Assessor accredited by the Local Government Sector Education Training Authority (LGSETA) in | Senior Corporate and Municipal Manager | By 30/06/2025 | Achieving the minimum competency requirements, as prescribed in the Municipal Regulations on Minimum Competency |

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|------------------------------------|---|------------------------------|-----------------------------|--|
| | terms of the SAQA guidelines and NQF registered unit standards and criteria. Leadership course in Local Government. | | | Levels, issued in terms of the MFMA, No. 56 of 2003. |
| 2. Strategic financial management. | Receive the appropriate knowledge and training and thereafter be assessed by an Assessor accredited by the Local Government Sector Education Training Authority (LGSETA) in terms of the SAQA guidelines and NQF registered unit standards and criteria. Financial Management | Senior Corporate and Manager | Manager: Services Municipal | Achieving the minimum competency requirements, as prescribed in the Municipal Regulations on Minimum Competency Levels, issued in terms of the MFMA, No. 56 of 2003. |




APPENDIX 1

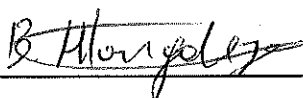
Commitment of Management Team reporting directly to the Senior Manager

We, B. Hlangabezo (Manager: LED) and Z. Shange (Manager Planning & Land Use) hereby make the commitment to support the Senior Manager, N Mafumbatha, to achieve targets as set in the performance contract between her and the employer. As support managers, we understand that her targets are impossible to achieve without our full support and co-operation. We, therefore, accept both our individual and collective responsibilities towards the attainment of the set targets.

1. Signed by



2. Signed by



APPENDIX 2

1. OBLIGATIONS OF THE EMPLOYER (KEY ASSUMPTIONS)

1.1 Office Accommodation

During the full period of the performance agreement the employer shall provide adequate office accommodation for the Senior Manager. The occupational cost including the attendant ground rent obligations will be borne by the Employer.

1.2 Personnel

The employer shall be required to hire managers reporting directly to the Senior Manager: Development Planning.

1.3 Facilities and Equipment

1.3.1 During the full period of the performance contract, the employer shall avail to the Senior Manager all existing facilities and equipment which she will need in executing her duties.

1.4 Other provisions

1.4.1 Approvals

The Employer shall make a decision/comment on items submitted for approval/comment within two (2) week of receipt of the items.

1.4.2 Tasks to the Employer

The employer undertakes to execute all crucial activities that fall under her responsibility as required by the contract order not to derail the continuity of department operations. If there is failure on the employer's part and the Senior Manager feels that the attainment of targets of the contract is at stake, the two parties will meet and agree on the way forward.

1.4.3 Substitution of the Senior Manager

The employer reserves the right to take appropriate action to replace the Senior Manager: Development Planning as per employment contract of the Senior Manager.

2 OBLIGATIONS OF THE SENIOR MANAGER

2.1 Conditions of service

- 2.1.1 The Senior Manager shall be the head of the Development Planning Department, subject to the conditions of service as stipulated by the employer. The conditions of service of the Senior Manager shall include but not be restricted to:
- 2.1.2 Setting of specific targets for managers reporting to her.
- 2.1.3 Advise Municipal Manager on all matters including progress made in the implementation of the SDBIP.
- 2.1.4 Setting and monitoring of performance indicators for the Department and execute corrective measures as and when necessary.
- 2.1.5 Ensuring that the departmental assets are in a good working condition.

- 2.1.6 Provision of high-quality service within the department in a cost-effective manner within agreed time frames.
- 2.1.7 Completing and submitting performance reports for the Department, to the Municipal Manager on a quarterly basis for information purposes.
- 2.1.8 Assessing performance reports for departmental staff where necessary.
- 2.1.9 Preparation of the departmental annual budget and once approved, adhering to it.
- 2.1.10 Implementing strategies to improve the morale of staff.
- 2.1.11 Attending meetings and other occasions on behalf of the department and the municipality.
- 2.1.12 The Senior Manager shall ensure that her staff has access to and is well informed about the disciplinary procedure of the municipality.
- 2.1.13 Making recommendations to the Municipal Manager to hire staff in the Department as the need arises.
- 2.1.14 Determining the optimum staff level necessary for the accomplishment of targets and advising the employer on reduction or increase of staff in the department. Staff restructuring or reduction will utilize the existing municipal 'staff pool' as will be mutually agreed between the employer and the *Senior Manager* in fulfillment of the current staff reduction policy. If such staff is to be laid off due to the staff reduction policy, the cost of severance and other terminal benefits shall be borne by the employer as required by the Labour Laws of RSA.
- 2.1.15 Carrying out all the necessary departmental staff training as shall be mutually agreed with the employer.

2.2 Standard of Service

2.2.1 The Senior Manager shall exercise all her skills, reasonable care, responsibility and diligence in discharge of her duties under the contract. The Senior Manager Officer shall do so with sound professional conduct in accordance with generally accepted standards.

2.2.2 Nothing in the Agreement diminishes the obligations, duties or accountabilities of the Senior Manager in terms of her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

2.3 Supervision of Personnel in the Municipality

The Senior Manager undertakes to supervise personnel in her department. If she is dissatisfied with performance of any staff, provisions of the relevant internal policy and legislative framework of RSA shall apply.

2.4 Targets and Milestones

2.4.1 The Senior Manager shall do all in her power to achieve the targets and milestones indicated in the municipal IDP and Performance Management System.

2.4.2 The Senior Manager undertakes to achieve the parent targets, which shall be directly related to the expected improvement in the level of services and therefore

improvement in the quality of life within the municipality. The parent targets are those defined as performance requirements in Section 14 of the contract.

2.5 Reporting

2.5.1 The Senior Manager shall submit detailed quarterly reports on the operations of the Department to the employer. The reports shall include details of achievement of targets and milestones for that quarter for information purposes. The quarterly report should reach the employer within one month after the quarter in question has lapsed.

2.5.2 The Senior Manager also undertakes to submit any other report/s as required by the employer.

2.6 Expenditure

The Senior Manager shall be responsible for the implementation of the approved operational and capital budget of the Development Planning Department.

2.7 Maintenance of Assets (fixed and movable) in the Municipality

The Senior Manager shall assist the Municipal Manager in the maintenance of assets in the department with the Municipal Manager having no authority to enter into service contracts with service providers to carry out such maintenance.

2.8 Purchases

2.8.1 The Senior Manager undertakes to utilize the most recently approved Municipal Supply Chain Management Policy (SCM) to handle all procurement within the municipality, according to the provisions of the contract. No procurement shall be allowed to proceed outside of the approved SCM policy.

2.9 Financial Procedures

2.9.1 Financial year shall commence on the 1st of July and end on the 30th of June each year; such period defined as the financial year shall be used for purposes of budgets, expenditures, cash flows and other operational requirements.

2.9.2 The employer reserves the right to ensure that finances are operated in accordance with the government's financial regulations and can utilize the services of an Auditor in the regard.

2.9.3 The Senior Manager must ensure strict adherence of all approved municipal financial policies, including issues of cost effectiveness, cost efficiency and over expenditure.

2.10 Budget

2.10.1 During the budget process the Senior Manager shall make the necessary submissions to the Budget Office, reflecting the projected financial needs of her department for the following financial year.

2.10.2 The approval of the departmental budget shall constitute the authority to the Senior Manager to incur expenditure accordingly and in line with the performance targets indicated in the performance contract.

2.11 Liability

The Senior Manager shall be responsible towards the municipality for the performance of services in accordance with the provisions of the contract, subjects the following limitation:

2.11.1 The Senior Manager shall not be liable for any damage or injury caused by or arising out of the act, neglect, default or omission, of any personnel in her department in the course of duty or anybody subcontracted by the municipality.

3. OTHER PROVISIONS

3.1 Unforeseen conditions

There may be some unforeseen conditions necessary for the success of the performance contract. If either party discovers such circumstances, during the course of operation of the performance contract, the matter shall be brought to the attention of the other, in writing. A meeting, whose timing shall be mutually agreed upon, shall then be convened to discuss the outstanding issues. The minutes of such a meeting shall form an addendum to the contract.

